

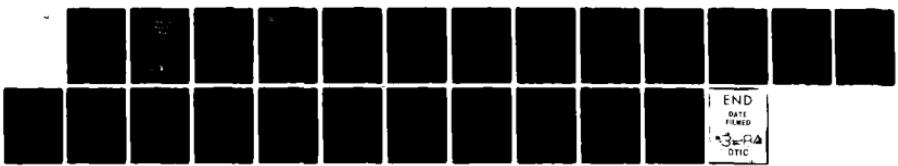
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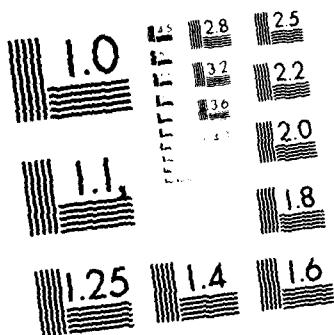
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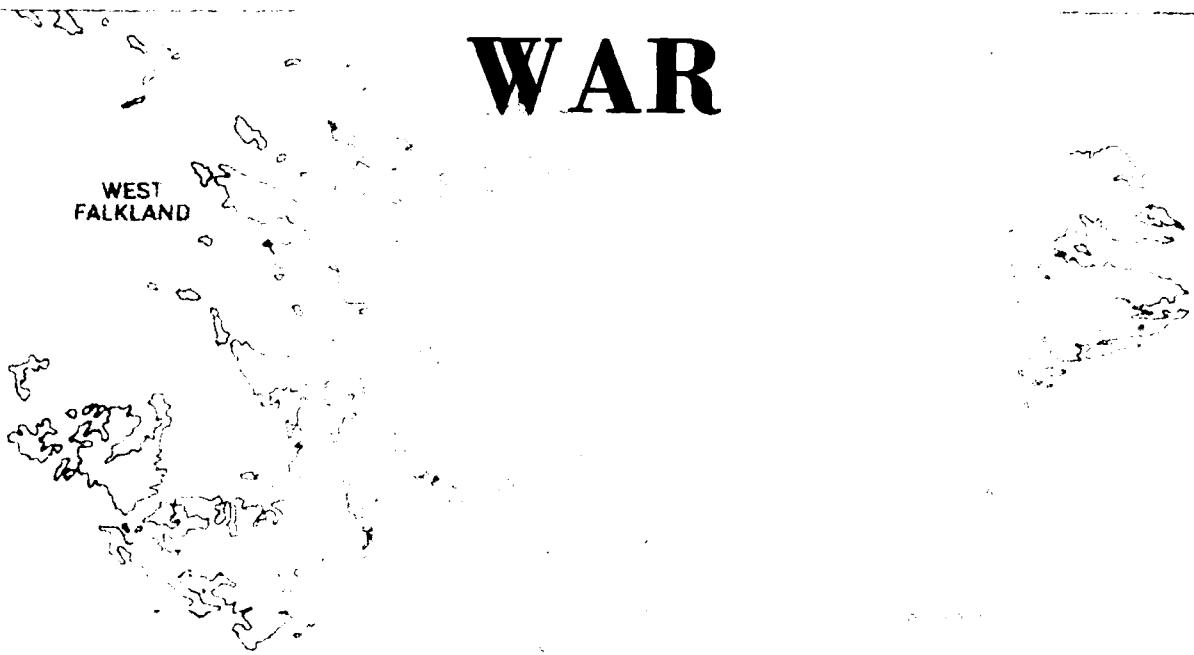


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DEPARTMENT OF THE ARMY
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REPL TO
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15 February 1984

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Contingency Planning: The Falklands Campaign

1. Systems have been designed and procedures established to allow the Armed Forces of the United States to respond promptly and effectively to a rapidly evolving crisis. Sufficient flexibility has been incorporated into these systems and procedures to compensate for the amount of time available between recognition and confirmation of an impending crisis and the time established for execution. In addition to time, application of the system and procedures is also tempered by the leadership styles of key decision-makers in the system. The impact of time, leadership and other key factors on established systems and procedures is not unique to those utilized by the Armed Forces of the United States. Consequently, much can be learned not only from the experience of the United States in responding to a crisis but also that of other nations. A recent crisis response that has now been well documented is that of the British and Argentine Governments in the Falkland Islands during the late spring and early summer of 1982. The Falklands Campaign is an excellent, current example and much can be learned about contingency planning from the various analyses of this Campaign.

2. This selected and annotated bibliography represents a beginning for the student of contingency planning and its application in the Falklands Campaign. The listings in this bibliography will be available during the period of Course 8 (Application of Power: Contingency Planning) in the Library Reserve Room. This bibliography is not intended to be comprehensive but rather represents a summary of the more useful holdings found in the U. S. Army War College Library. The serious scholar will surely wish to go well beyond this bibliography in further research. Additional information and assistance may be obtained from the Library Services Branch, U. S. Army War College, AUTOVON 242-3660 or (717) 245-3660.

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William T. Leggett Jr.
WILLIAM T. LEGGETT, JR.
Colonel, Infantry
Secretary/Chief of Staff

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BOOKS AND DOCUMENTS

1. Beattie, John. The Falklands Story. London: Express Newspapers, 1982. (F3031 B4)

(Colorful, sensationalized account of the Falklands Conflict told by a British journalist. What it lacks in depth it makes up for in readability.)

2. Bishop, Patrick, and Witherow, John. The Winter War: The Falklands. New York: Quartet Books, 1982. (F3031 B5)

(An eyewitness account of the Falkland Islands War written by two British journalists who accompanied the attacking troops.)

3. Calvert, Peter. The Falklands Crisis: The Rights and the Wrongs. New York: St. Martin's Press, 1982. (F3031 C34 1982)

(Calvert, a British scholar and author of several books about Latin American politics, deals with the nature and history of the Falkland Islands, the grounds for competing claims, the political background and events in both Argentina and Britain that led to the crisis, and the nature of the crisis itself. He also assesses the impact of the crisis on international politics.)

4. Carr, Roy; Huddart, Arthur; and Webb, John R. Up the Falklands! Cartoons from the Royal Marines. Poole, Eng.: Blandford Press, 1982. (NC1762 F2C3)

(A collection of cartoons about the Falkland Islands Conflict drawn by Royal Marines.)

5. Day, J. Laurence. Press Coverage of the Falklands Conflict. UFSI Report No. 47. Hanover, NH: Universities Field Staff International, 1982. (D16.25 A62 1982 no.47)

("Day's firsthand observations on the international and domestic press corps reveal the strength of Argentina's long and strong traditions of unfettered reporting.")

6. Falkland Islands Economic Study 1982. Report. Lord Shackleton, Chairman. London: Her Majesty's Stationery Office, September 1982. (F3031 F34)

(An examination and revision of the original 1976 independent economic survey which also considers social factors related to the Falklands.)

7. Gillespie, Richard. Soldiers of Peron: Argentina's Montoneros. New York: Oxford University Press, 1982. (F2849.2 C47 1982)

(This is a critical history of the Montoneros, the radical nationalist movement of the Peronist Left which played a large role in Argentina's violent political life of the 1970's. Gillespie examines a specific movement in a specific country, but his critique of urban guerrilla warfare may have relevance beyond the borders of Argentina.)

8. Godden, John, ed. Harrier: Ski-jump to Victory. McLean: Pergamon-Brassey's International Defense Pub., 1983. (UG1242 F5H38 1983)

("This book recounts the personal experience of just a few of the RN and RAF personnel who took the [subsonic jet] Harrier to war for the first time [in the Falklands campaign].")
9. Goebel, Julius. The Struggle for the Falkland Islands. New Haven: Yale University Press, 1982. (F3031 G64)

(This is a diplomatic and legal history first published in 1927. J.C.J. Metford recognized the worth of Goebel's early work and seeks in his brief introduction to explain events, circumstances, and sentiments which prevailed at the time of publication.)
10. Great Britain. Central Office of Information. Britain and the Falklands Crisis: A Documentary Record. Reference Pamphlet 176. London: Her Majesty's Stationery Office, 1982. (F3031 B65)

(A brief description of the crisis followed by a collection of related documents.)
11. Great Britain. House of Commons. The Falklands Campaign: A Digest of Debates. London: Her Majesty's Stationery Office, 1982. (F3031 F3)

(A collection of six debates and several questions and statements that occupied the attention of the British House of Commons from 2 April to 15 June 1982.)
12. Great Britain. Ministry of Defence. The Falklands Campaign: The Lessons. London: Her Majesty's Stationery Office, 1982. (F3031 G71 1982)

(An official report of the operation and an assessment of lessons learned in nine critical areas such as maritime operations, equipment, public relations, etc. Annexes provide useful statistics.)
13. Great Britain. Parliament. House of Commons. Defence Committee. The Handling of Press and Public Information During the Falklands Conflict. 2 vols. First Report, Session 1982-83. London: Her Majesty's Stationery Office, 1982. (F3031 G7 v.1,v.2)

(An official government report prepared because of the media's interest in the campaign, the issues journalists raised concerning press relations, the way the media interpreted the conflict, and the accessibility of both witnesses and evidence.)
14. Great Britain. Privy Council. Falkland Islands Review. Report. Lord Franks, Chairman. London: Her Majesty's Stationery Office, 1983. (F3031 G72 1983)

(A government sponsored report which seeks to review the way in which the responsibilities of the British government were discharged in the period leading up to the Argentina invasion of the Falkland Islands in 1982, that is 1965-1982.)

15. Greenway, Mary E. The Geology of the Falkland Islands. British Antarctic Survey Scientific Reports No. 76. London: British Antarctic Survey, 1972. (QE257 B73)

(A scientific report from the British Antarctic Survey which describes physiography, stratigraphy, igneous rocks, structural geology, and regional and tectonic settings.)

16. Harris, Robert. Cotcha! The Media, the Government, and the Falklands Crisis. Boston: Faber and Faber, 1983. (F3031 H36 1983)

(COTCHA!, perhaps the most famous headline of the Falklands Conflict expressed the excitement and euphoria felt in many parts of London after the British sank the Argentine cruiser "General Belgrano." Then the British lost the HMS Sheffield and the mood changed. Much blame was directed at the press. This is an account of the power of information and the struggle to control it which took place in April, May, and June 1982.)

17. Hastings, Max, and Jenkins, Simon. The Battle for the Falklands. New York: Norton, 1983. (F3031 H37 1983b)

(Two British journalists, one on the ground with the Commandos reporting from the front lines, the other commenting from London to Washington trying to analyze political and diplomatic twists, teamed up to produce what some critics envision as a definitive, yet readable account well-worth waiting for.)

18. Kitson, Linda. The Falklands War: A Visual Diary. London: Mitchell, Beazley, 1982. (F3031 K55)

(Kitson was the only official war artist attached to the British Task Force and was able to remain with the troops not only for the duration of the war itself, but also for the immediate aftermath. For over two months she drew continuously, producing 400 drawings from which 100 were collected for this book.)

19. Laffin, John. Fight for the Falklands! New York: St. Martin's Press, 1982. (F3031 L33 1982)

(A brief account of the war which examines the political events leading up to the Argentine invasion and the British response. The author analyzes military strategies, political considerations, and British public opinion.)

20. Marcella, Gabriel. The Malvinas/Falklands Conflict of 1982: Policy Lessons for the United States and Latin America. Thesis, 1982. Washington: Inter-American Defense College, 1983. (U413 .A66 SIRM M357)

(Individual thesis done at the Inter-American Defense College and used as a basis for the later study listed separately here (U413 .A66 SIRM M357.)

21. Moore, D.M. The Vascular Flora of the Falkland Islands. British Antarctic Survey Scientific Reports No. 60. London: British Antarctic Survey, 1968. (QH199 B73)

(A systematic account of the vascular flora of the Falkland Islands, together with some consideration of phytogeographical relationships and a general description of the plant communities. The author provides a brief sketch of the environment and an outline history of botanical exploration in the area.)

22. Perl, Raphael. The Falkland Islands Dispute in International Law and Politics: A Documentary Sourcebook. New York: Oceana, 1983. (JX4084 F34P47 1983)

(Perl provides key documentation, an annotated historical chronology, a personal commentary, bibliographical references, and a chronological list of documents all in one volume. A handy reference work for anyone studying this conflict.)

23. Perrett, Bryan. Weapons of the Falklands Conflict. New York: Sterling, 1982. (UF505 G7P4 1982)

(The battle for the Falkland Islands tested a whole range of sophisticated weaponry. This book describes and analyzes the weapons used, tells how they were employed, and assesses the various lessons arising from the conflict. The author explains how a highly trained force was able to fight outnumbered and win on the enemy's own doorstep.)

24. Rudy, John P. Anglo-American Diplomatic Relations with Argentina, 1945-1954. Ph.D. thesis abstract, Tufts University, Fletcher School of Law and Diplomacy. Medford: Harvard University, June 1955. (JX1428 A7R8)

(This is an abstract of a Ph.D. dissertation presented to The Fletcher School of Law and Diplomacy in 1955. The author gives examples of problems which existed in the US-British relationship concerning Argentina and which were made even worse by both countries' dealings with the Peron government.)

25. Sander, Thomas G. Argentina Before and After the War. UFSI Report No. 33. Hanover, NH: Universities Field Staff International, 1982. (n16.17 A62 1982 no.33)

(This brief "before and after" report on Argentina and its political situation surveys the country's history, briefly describes the conflict, and concludes that the Argentines are now more active in the political development of their country.)

26. Trehearne, Mary. Falkland Heritage: A Record of Pioneer Settlement. Ilfracombe, Eng.: Stockwell, 1978. (F3031 T66)

("This is the story of two early settlers in West Falkland, who established sheep-farming over an uninhabited waste of hill and moorland. Ernest Holmested and Robert Black were men who wrote

detailed diaries and letters which have recently been turned out again after lying undisturbed for some decades. From their records it has proved possible to reconstruct their early adventures and their working lives against a background of an emergent colony.")

27. US Army War College. Strategic Studies Institute. The Malvinas/Falklands War of 1982: Lessons for the United States and Latin America, by Gabriel Marcella. Strategic Issues Research Memorandum. Carlisle Barracks: 1 August 1983. (U413 A66 SIRM M357)

(The author, a specialist in Latin American studies, examines the conflict in terms of its implications for the Inter-American System and for the United States. He provides an understanding of the origins and status of the dispute by presenting history and explaining motivations of the two countries' leaders. The prospects for a long-term solution are discussed.)

28. Windrow, Martin, ed. Battle for the Falklands. 2 vols. London: Osprey, 1982. (F3031 B37 1982 v.1, v.2)
Vol. 1: Land Forces, by William Fowler.
Vol. 2: Naval Forces, by Adrian English.

(A brief description of the naval forces aspect of the Falklands Conflict. Photos of most noteworthy ships, battle photos, and technical data accompany the text.)

PERIODICALS

1. "America and the Falklands." Economist, Vol. 289, 12 November 1983, pp. 31-42.
2. "And Now, to Win the Peace: Thatcher Exults, Galtieri Falls and Reagan Faces Latin Anger." Time, Vol. 119, 28 June 1982, pp. 24-28.
3. "Aspects of the Falklands." 4 articles. International Affairs (British), Vol. 59, Summer 1983, pp. 391-444.

(Four articles are included in this section dealing with past indications of the Argentine attack, sovereignty and the Falklands crisis, self-determination and the Falklands crisis, and Britain's Antarctic dimension.)

4. "The Assault on Stanley." Newsweek, Vol. 99, 21 June 1982, pp. 44-47.
5. "Assault on the Falklands." MacLean's, Vol. 95, 31 May 1982, pp. 22-28.

6. Bailey, Johnathan. "Training for War: The Falklands 1982." Military Review, Vol. 63, September 1983, pp. 58-70.

("The British experience in the Falklands last year proved the worth of intensive, demanding training during peacetime. It also highlighted the need for a combat force, no matter how well-trained, to remain flexible to compensate for the unexpected conditions that inevitably arise.")

7. "The Battle for the Falklands." MacLean's, Vol. 95, 10 May 1982, pp. 40-46.

(The battle for the Falklands has been fought and superior British arms, troops, and strategy overwhelmed the Argentines. Ironically, economically, strategically, and politically, little has changed. Britain and Argentina have assumed their ancient stances of colonizer and colonized.)

8. "Battle for the Falklands." 4 articles. New Republic, Vol. 186, 12 May 1982, pp. 11-18.

(This issue contains four articles about the Falklands: what stakes are involved, military comparisons, possible outcomes in response to Mrs. Thatcher, and the dream every Argentine prefers to reality.)

9. Berry, F. Clifton, Jr. "Learning Lessons." Editorial. Air Force, Vol. 65, June 1982, p. 5.

(The author states that even before all the details of the conflict are understood certain lessons are clear: crises do not always occur in the expected places; military power must be considered and employed in political, diplomatic, and economic contexts; military forces must employ as they are not as they wish to be.)

10. Bonsignore, Ezio. "Hard Lessons from the South Atlantic." Military Technology, Vol. 6, August 1982, pp. 31-36.

(V/STOL aircraft and the carriers designed to operate them are an essential component of a modern medium-sized fleet required to act outside the cover of land-based aircraft, but if expenses can be met, conventional aircraft probably are more satisfactory. Requirements for early warning aircraft and warship armor must be reevaluated in light of the Falklands experience.)

11. Braybrook, Roy. "Lessons of the Air War over the Falklands." Maritime Defense, Vol. 7, August 1982, pp. 279-281.

(The Falklands conflict provided the finest possible proof of the need for sea-based air power in the case of a nation with distant overseas defense commitments, just as it proved the limitations of land-based air power.)

12. "British Defence Policy after the Falklands." 2 articles. Defence Attaché, No. 4, 1982, pp. 9-21.

(Two articles are included here, both commenting on the Defence Secretary's annual White Paper which was written before the Falklands crisis and published shortly after. Field Marshal Lord Carver voted to continue Britain's policy regardless of adverse comments; David Greenwood argues that there were some problems before the crisis and the necessity to make policy changes has just been increased by the Falklands conflict.)

13. Cable, James. "The Falklands Conflict." U.S. Naval Institute Proceedings, Vol. 108, September 1982, pp. 70-76.

(The author, a retired British Ambassador, briefly offers his observations and insights on the Falklands Conflict, why it happened and its aftermath.)

14. Cable, James. "Who Was Surprised in the Falklands, and Why?" Encounter, Vol. 59, September-October 1982, pp. 39-42.

(The Argentine invasion should have surprised no one, least of all the British government. Rather than being reluctant to commit men and money to defend the Falklands and deter aggression, British preparations could have saved many lives and expenditures.)

15. Cole, Stephen V. "Falklands." Review of the News, Vol. 18, 14 July 1982, pp. 49-58.

(Cole analyzes the background and meaning of the British/Argentine conflict in the South Atlantic. He sees it in the final analysis as a conflict between the United States and the Soviet Union, with the latter emerging as the winner.)

16. Connell-Smith, Gordon. "The OAS and the Falklands Conflict." World Today, Vol. 38, September 1982, pp. 340-347.

(The United States' role as mediator in the Falklands crisis reflects the special relationship between the US and Great Britain and the US and Latin America. The role of the OAS in the conflict is discussed.)

17. Corddry, Charles W. "The Falklands: A British Assessment." Air Force, Vol. 65, December 1982, pp. 50-53.

(Corddry concludes that Great Britain won the conflict with a combination of political will, well-trained professional forces, good equipment, geographical luck, and a great deal of improvisation.)

18. Cordesman, Anthony H. "The Falklands Crisis: Emerging Lessons for Power Projection and Force Planning." Armed Forces Journal International, Vol. 120, September 1982, pp. 29-46.

(The Falklands Conflict may not have provided a long list of general lessons for future wars, and perhaps, was more a demonstration of the importance of military innovation than a model for the future.)

19. Crick, Bernard. "The Curse of Sovereignty: Falklands." New Statesman, Vol. 103, 14 May 1982, pp. 6-7.

(The author raises serious questions as to whether Great Britain should have responded so violently to the attack on the Falkland Islands even though she had every right to. He feels Great Britain has won militarily, but lost politically and morally.)

20. Crozier, Brian. "Of Order and Chaos." National Rev; Vol. 34, 11 June 1982, p. 682.

(The Falklands conflict has demonstrated the importance and marginal utility of the U.N. and by extension the futility of looking forward to some type of world order.)

21. Dudney, Robert S. "Lebanon, Falklands: Tests in High-Tech War." U.S. News & World Report, Vol. 93, 16 August 1982, pp. 24-25.

22. Dunnigan, James F. "New Weapons, Old Truths." Forbes, Vol. 129, 21 June 1982, pp. 34-35.

23. Durwen, Simon. "Lessons of the Falklands Conflict." Asian Defence Journal, Vol. 36, September 1982, pp. 80-86.

(There are many lessons regarding both equipment and tactics to be learned from the Falklands Conflict, one of the chief ones is that trained professionals proved to be too much for conscripts -- even when they were forced to fight outnumbered. Training made the difference.)

24. Eliot, Christian, and Gossler, Gerd W. "The White Paper on the Falklands." Naval Forces, Vol. 4, No. 1, 1983, pp. 40-54.

(Abstracts from the British Government's White Paper on the Falklands [Dec 82] and an article by Adm. Sir John Fieldhouse, which tell how the lessons learned by the British in the Falklands might affect the future of the Royal Navy.)

25. Fairlie, Henry. "What the Falklands Teaches Us." New Republic, Vol. 187, 12 July 1982, pp. 8-12.

("The American obsession with Russia and so with nuclear weapons . . . consistently weakens its will and competence in conventional actions . . . A great nation cannot hope to defend itself properly or exercise its power intelligently and exactly in a dangerous world if it does not honor its armed services in peacetime.")

26. "The Falkland Islands." Department of State Bulletin, Vol. 81, June 1982, pp. 81-89.

(A collection of official statements and comments by members of the US government, the British government, and the OAS, plus a brief background statement on the Falklands crisis.)

27. "The Falkland Islands--Further Information." Naval Forces, Vol. 1, No. 5, 1982, pp. 36-39.

(Information from official government sources to explain and clarify information about Exocet missiles, torpedoes, Argentine submarines, naval guns, unexploded bombs, and logistical support.)

28. "Falkland Islands: The Origins of a War." Economist, Vol. 220, 19 June 1982, pp. 35-43.

(Three misjudgments led to conflict in the Falkland Islands. 1) Argentina would not try to take by force that which had been denied by negotiation; 2) Great Britain would not retaliate by force, and 3) America would not support Great Britain. Because of these misjudgments, over 1,000 people died. This article searches for the origins of these failures.)

29. "The Falklands Conflict: Part 2: Missile Operations." International Defense Review, Vol. 15, No. 9, 1982, pp. 1151-1164.

(A look at the role played by missiles, particularly surface-to-air missiles, and the measures to be taken by the Royal Navy to improve its anti-missile capability.)

30. "The Falklands Crisis: One Year Later." Millennium, Vol. 12, Spring 1983, entire issue.

(The entire issue of this journal is devoted to the Falklands conflict and consists of seven articles. The subjects include: title to the Falklands/Malvinas, Argentine claims, Argentine military in politics, Latin America-US relations, international sanctions, and the diplomatic dimensions of the Falklands crisis.)

31. "The Falklands' End Game." Newsweek, Vol. 99, 14 June 1982, pp. 48-57.

32. "Falklands Postscripts." U.S. Naval Institute Proceedings, Vol. 109, June 1983, pp. 99-124.

(A collection of personal observations and opinions about the Falklands crisis. Included are: contributions from a US Naval Reserve officer, a Royal Australian Navy Lieutenant and a Member of Parliament. A concise Falklands campaign chronology is appended.)

33. "The Falklands War." Newsweek, Vol. 99, 31 May 1982, pp. 18-27.

34. "The Falklands War." Newsweek, Vol. 99, 7 June 1982, pp. 17-27.

35. Fields, Harold T., Jr. "Lessons of the Falklands: Training Key to Victory." Army, Vol. 33, March 1983, pp. 16-21.

("The British were able to win because their soldiers were better prepared to fight than the Argentines'. The Falklands campaign clearly showed that men rather than machines remain the critical element in land warfare.")

36. Freedman, Lawrence. "British Defence Policy after the Falklands." World Today, Vol. 38, September 1982, pp. 331-339.

(In a scrutiny of Britain's defense policy, the author focuses on the Falkland War's implications for future defense postures and argues that the basic direction of the policy need not change.)

37. Freedman, Lawrence. "The War of the Falkland Islands, 1982." Foreign Affairs, Vol. 61, Fall 1982, pp. 196-210.

("The war . . . was generally believed to have been popular and the victory raised national morale. What it did not do was solve the problem of the Falkland Islands . . . Having retrieved the Falkland Islands, Britain is well and truly stuck with them.")

38. Friedman, Norman. "The Falklands War: Lessons Learned and Mislearned." Orbis, Vol. 26, Winter 1983, pp. 907-940.

(The US military can learn much from the Falklands conflict especially where it concerns political-military relations, interservice rivalry, command and control, the relevance of hardware comparisons, and the training of troops.)

39. Furlong, R.D.M. "Fallout from the Falklands: A Preliminary Assessment." International Defense Review, Vol. 15, No. 6, 1982, pp. 685-688.

(Even in the early days after the crisis, economic, political, and strategic effects were apparent. Trade with Argentina and within the FEC was hampered; NATO countries lined up on opposite sides; and relations between industrialized countries and the Third World were jeopardized. Strategically, base facilities, the light carrier concept, nuclear submarines, and defense spending cuts were all given new attention.)

40. George, Bruce, and Coughlin, Michael. "British Defence Policy after the Falklands." Survival, Vol. 24, September-October 1982, pp. 201-210.

(The authors deal with the military lessons to be learned from the Falklands conflict and the potential British defence policy in the decade ahead. Implications for NATO also receive their attention.)

41. Gerlach, Allen. "The Falkland Islands." Contemporary Review, Vol. 240, June 1982, pp. 287-293.

(The author suggests that, as in the case of the Falklands conflict, . . . "while old and deep-seated disputes can be limited to words for long periods of time, those controversies can also be pushed with amazing rapidity to center stage, because of more immediate conditions and problems.")

42. Goldblat, Jozef, and Millan, Victor. "In the Wake of the Falklands/Malvinas War: A New Cycle of the Arms Race." Bulletin of Peace Proposals, Vol. 14, No. 3, 1983, pp. 253-261.

(In spite of the bloodshed and losses suffered by both sides in the Falklands conflict, the political status remains unchanged. Nevertheless, the consequences of the war for arms build-ups and for the state of security in Latin America may be far-reaching.)

43. Gorton, Steven. "Thoughts on the Falkland Islands War." U.S. Naval Institute Proceedings, Vol. 108, September 1982, pp. 105-107.

(Argentine's failure to exploit the Port Stanley airfield was a strategic error and may well have led to its eventual defeat in the Falklands War.)

44. Gregory, William H. "New Lessons from Combat." Editorial. Aviation Week & Space Technology, Vol. 117, 19 July 1982, p. 13.

(From the Lebanon fighting and the Falklands conflict, two related combat lessons emerge: 1) Airborne early warning is vital and 2) Avionics must be integrated with real-time or near real-time tactical reconnaissance. On the logistics side: 1) Some transport is better than nothing and 2) Inflight refueling is a paramount capability.)

45. Gueritz, E.F. "The Falklands: Joint Warfare Justified." Journal of the Royal United Services Institute for Defence Studies, Vol. 127, September 1982, pp. 46-55.

(The retaking of the Falkland Islands was an exceptional feat of arms and a stirring example of cooperative endeavor. If that capability is to be maintained, force levels and equipment programs must be adequate and more emphasis must be placed on deterrents.)

46. Guertner, Gary L. "The 74-Day War: New Technology and Old Tactics." Military Review, Vol. 62, November 1982, pp. 65-72.

(British land forces won in the Falklands by relying on speed, surprise, mobility, and firepower. Their officers acknowledge the importance of public support, but in the end it was the courage and professionalism of the troops that achieved a quick victory before that support eroded.)

47. Haffa, Annegret, and Werz, Nikolaus. "The Falklands Conflict and Inter-American Relations." Aussenpolitik, Vol. 34, No. 2, 1983, pp. 185-201.

(The Falklands conflict was expected to result in major political rifts among Latin American states and in their relations with the US, the European community, and the USSR. Yet the upsurge in pan-Latin Americanism was short-lived as countries refused to subvert national interest for the sake of regional unity.)

48. Heath, Chris. "EW Lessons from the Falklands and Lebanon." Pacific Defence Reporter, Vol. 10, July 1983, pp. 55-59.

49. Heath, Chris. "How Invincible Is the Exocet Missile?" Pacific Defence Reporter, Vol. 9, July 1982, pp. 16-20.
(A writer on electronics warfare, Heath examines "the circumstances surrounding the sinking of the destroyer Sheffield off the Falklands, and provides a much-needed corrective to some Exocet-inspired alarm.")

50. Hensel, Howard M. "The Soviet Perspective on the Falklands War." Round Table, No. 288, October 1983, pp. 395-432.
(The medium is the message and the Soviet coverage of the Falklands War attests to this. While it purported to provide objective coverage, the Soviet media did not miss any opportunities to reinforce desired images [Western policy is negative] nor to further Kremlin's objectives in Latin America.)

51. Heron, David W. "The Falklands and the Antarctic Treaty." Military Science & Technology, Vol. 2, June 1982, pp. 20-21.
(Was the Falkland crisis but a prelude to a potential conflict over claims to a much larger and valuable area - the Antarctic? The signatories of the Antarctic Treaty of 1959 [including Britain and Argentina] may be ready to review and reconsider the Treaty on its 30th anniversary in 1989.)

52. Hessman, James D. "The Lessons of the Falklands." Sea Power, Vol. 25, July 1982, pp. 15-22.
("The first significant naval conflict of the post-WWII era should provide a helpful guidepost to the future. But there's no guarantee. There is, in fact, a very real danger that the wrong lessons will be learned.")

53. Hewish, Mark. "The Falklands Conflict: Part 3: Naval Operations." International Defense Review, Vol. 15, No. 10, 1982, pp. 1340-1343.
(A chronological description of naval activity during the Falkland conflict.)

54. Horne, Alistair. "Lessons of the Falklands: A British Historian's Meditations." National Review, Vol. 34, 23 July 1982, pp. 886-889.
(The Falklands should be "decolonized," granted autonomy, and then persuaded to lease a base to a newly created SATO. The base would be occupied by the South American powers geographically concerned plus the US and Great Britain, thus assuming protection against all comers.)

55. Houbert, Jean. "The Falklands: A Hiccup of Decolonisation." Current Research on Peace and Violence, Vol. 5, No. 1, 1982, pp. 1-25.

(The Falklands War is not over. Britain has won a local victory which cannot be translated into political power. Argentina has lost militarily, but cannot afford to quit trying in the future. The most effective, sensible course for the US is to urge Great Britain to decolonize the Falklands.)

56. Housman, Damian. "Lessons of Naval Warfare." National Review, Vol. 34, 23 July 1982, pp. 894-896.

(The US has learned some valuable lessons from the Falklands conflict: do not send high value ships out to sea without an anti-submarine warfare escort; there is no substitute for a large-deck aircraft carrier; and a battle group must have overlapping and integrated means of defeating aircraft and missiles.)

57. Hubbard, William B. "Can the United States Merchant Marine Meet a Falkland Island-Type Crisis?" Defense Transportation Journal, Vol. 39, October 1983, pp. 12-15.

(The writer, presently a V.P. for American President Lines, Ltd., states that while our Merchant Marine could respond in a crisis, the ability to do so is declining every day. He calls for a co-ordinated national program to overcome the problems presently facing the Merchant Marine.)

58. Jones, R.V. "The Falklands: An Unplanned Contingency in Air Defense." Journal of Electronic Defense, Vol. 6, June 1983, pp. 60-68.

(One of the greatest problems in the action for the recovery of the Falkland Islands was the air defense of the task force both at sea and on land. Many lessons were learned: the war you have to fight might well be different from the one you planned for. Also, we must have foresight in electronics; electronic warfare must be kept in the forefront of air defense considerations.)

59. Kissinger, Henry. "In the Falklands Crisis Britain Is Reminding Us that Certain Principles Must Be Sustained By More than Words." Manchester Guardian Weekly with LeMonde, Vol. 126, 16 May 1982, p. 8.

(The former US Secretary of State reflects on British and American attitudes to foreign policy and asserts that certain basic principles such as honor, justice, and patriotism remain valid and must be sustained by more than just words.)

60. Lake, Julian S. "Falklands: The South Atlantic War: A Review of the Lessons Learned." Defense Electronics, Vol. 15, November 1983, pp. 86-102.

("In the final analysis, readiness and training decide the outcome; this remains the number one lesson. Valor and courage were not lacking on either side; but, preparations done months in advance of the conflict made the difference.")

61. Lebow, Richard N. "Miscalculation in the South Atlantic: The Origins of the Falkland War." Journal of Strategic Studies, Vol. 6, March 1983, pp. 5-35.

62. Lejeune, Anthony. "Colonel Blimp's Day." National Review, Vol. 34, 23 July 1982, pp. 897-898.

("The old lesson has been taught again that danger and challenge come from unexpected quarters, and in the last resort there is nobody to rely on but oneself . . . Perhaps, just perhaps, the nation has begun to find itself again. The Union Jack has been restored, not only to Port Stanley, but to Britain.")

63. "Lessons for U.S. in Britain's Victory." U.S. News & World Report, Vol. 92, 14 June 1982, pp. 37-38.

64. Lewis, Brenda R. "The Falklands War--A Recap." Army, Vol. 32, September 1982, pp. 22-29.

(A capsule survey of the Falklands War, one of history's minor conflicts, but a clash that was watched with keen interest by military professionals because of the unusual variety of circumstances.)

65. MacDonald, Hugh. "Britain and the Falklands War: The Lessons of Interdependence." Millenium, Vol. 12, Summer 1983, pp. 176-188.

(MacDonald writes that in the Falklands conflict, "Here were two disparate cultures which collided not so much because of mutual misunderstanding, as because their separate paths unexpectedly crossed . . . within an emergent but deeply flawed context of interdependence.")

66. McGruther, Kenneth R. "When Deterrence Fails: The Nasty Little War for the Falkland Islands." Naval War College Review, Vol. 36, March-April 1983, pp. 47-56.

(Three broad lessons can be determined from the Falklands conflict: If war comes we must be ready and once ready to fight on aggressively. Disputes can be settled by force. Although we cannot predict or stop all uses of force, we can deter most and the price of deterrence is political will.)

67. Mariott, John. "Diary of the Falkland Conflict." Naval Forces, Vol. 3, No. 4, 1982, pp. 20-32.

(A daily chronology of the events leading up to the conflict, March 19 to June 14, 1982 - followed by initial conclusions and lessons learned.)

68. Mastny, Vojtech. "The Soviet Union and the Falklands War." Naval War College Review, Vol. 36, May-June 1983, pp. 46-55.

(Perhaps the most crucial accomplishment of the Falklands campaign, especially in the non-military, but political and ideological realm, was the display of British resolve that was displayed to all, especially the Soviets.)

69. Mattke, I. Ferry. "The Falklands? I Thought They Won That One..." Armed Forces Journal International, Vol. 120, November 1982, pp. 96-102.

(Colonel Mattke is an experienced Marine aviator who has logged over 1,700 hours in the V/STOL Harrier. He explains and defends its use in the Falklands conflict and tells why he thinks it is a valuable weapon for the USMC. [Refutes article by Cordesman])

70. Meister, Jurg. "The Battle of the Malvinas: The Argentinian Version." Marine-Rundschau, March 1983, pp. 122-128.

(Meister, a Swiss naval historian, describes the actions of the first Argentine units deployed to the Falkland Islands, and Argentinian losses suffered during the resultant battles, based on Argentinian publications.)

71. Menaul, Stewart W.B. "The Falklands Campaign: A War of Yesterday?" Strategic Review, Vol. 10, Fall 1982, pp. 82-91.

(While the brilliant planning and execution of the Falklands campaign cannot be denied, the weapons systems and tactics used were archaic, and the Western Alliance would do well to assess them in light of modern-day approaches to the even more sophisticated battlefields of tomorrow.)

72. Middleton, Drew. "Small, Savage Falklands War Holds Major Lessons." New York Times--The Week in Review, 23 May 1982, p. 1.

(The Falklands conflict is answering many questions people have about amphibious landings, use of sea power, blockades, attacking forces fighting outnumbered, weather conditions, and the training of troops.)

73. Milton, T.R. "Drawing Lessons from the Falklands War." Air Force, Vol. 65, July 1982, p. 89.

(In General Milton's assessment, the British used the element of surprise to win victory in the Falklands, but if the Argentines had had more than a sprinkling of modern weapons, the outcome might have been vastly different.)

74. Milton, T.R. "The Falklands: An Argentine Assessment." Air Force, Vol. 65, December 1982, pp. 48-50.

(The Argentines feel that US aid and equipment gave Britain the edge in fighting this conflict. Faulty bombs and lack of aerial refueling also presented problems for Argentina.)

75. Moodie, Michael. "Six Months of Conflict: Three Major Wars Occurring within a Brief Period of Time - in Lebanon, the Falklands, and Iran-Iraq - Affords a Unique Opportunity to Examine the Current State of the Art." Washington Quarterly, Vol. 5, Autumn 1982, pp. 25-33.

(The author examines and discusses the analyses made of three major wars occurring within a brief period of time - in Lebanon, the Falklands, and Iran-Iraq.)

76. Moorer, Thomas H., and Cottrell, Alvin J. "In the Wake of the Falklands Battle." Strategic Review, Vol. 10, Summer 1982, pp. 23-28.

(If there is any one lesson to be learned from the Falklands War, it is that any country, the US in particular, must be willing to pay the price and make sacrifices in defense of its global interests.)

77. Murguizur, Juan C. "The South Atlantic Conflict: An Argentinian Point of View." International Defense Review, Vol. 16, No. 2, 1983, pp. 135-140.

(The author, a lecturer in military history at the Argentinian Army Staff College, provides an assessment of Argentine strategy, equipment, and troops, and finds all of them lacking. Only by making some radical adjustments, he notes, can the Argentines field formidable armed forces.)

78. "The Next Falkland War." Economist, Vol. 283, 5 June 1982, pp. 11-12.

79. Nott, John. "The Falklands Campaign." U.S. Naval Institute Proceedings, Vol. 109, May 1983, pp. 118-139.

(Britain's former Defence Minister provides a detailed assessment of the Falklands crisis. This article is a slightly edited version of the Falklands "white paper" the author presented to the British Parliament.)

80. "Now, Alas, the Guns of May." Time, Vol. 119, 10 May 1982, pp. 18-29.

81. O'Ballance, Edgar. "Falkland Islands: The San Carlos Landing." Marine Corps Gazette, Vol. 66, October 1982, pp. 36-45.

(The amphibious landing at San Carlos was a textbook operation that could hardly be faulted; it overturned the entrenched assumption that complete surprise can no longer be obtained in this age of sophisticated surveillance aids.)

82. O'Ballance, Edgar. "First Thoughts: The Falkland Islands Campaign." National Defense, Vol. 67, September 1982, pp. 34-39.

(In terms of the size of the land area and the number of troops, ships, aircraft, and weapons involved this campaign was a relatively small one and of minor importance except that certain modern equipment and sophisticated weaponry were used, much of which had not been tested in battle before.)

83. O'Ballance, Edgar. "The Other Falkland Campaign." Military Review, Vol. 63, January 1983, pp. 9-16.

(The Falklands conflict illustrated two different models of the media at war: one from a totalitarian government, the other from a democratic government. Both governments managed the media, only the methods differed. In western democracies, the media must be as free as possible, but must also act responsibly.)

84. "Painful Lessons for All." U.S. News & World Report, Vol. 92, 17 May 1982, pp. 24-30.

85. Raymont, Henry. "Argentine Miscues." New Republic, Vol. 186, 9 June 1982, pp. 12-13.

(Written during the Falklands conflict, the article states that anti-US sentiments are taking over Latin America and that US foreign policy in Latin America has suffered a grave setback. The author reiterates the idea that Argentina blundered into the war, never expecting the British to react as they did.)

86. "The Real War Begins." U.S. News & World Report, Vol. 92, 31 May 1982, pp. 20-23.

87. Record, Jeffrey. "The Falklands War." Washington Quarterly, Vol. 5, Autumn 1982, pp. 43-51.

(In the final analysis, the lessons of the Falklands war affirm old truths. "War is still first and foremost a human encounter, and the intangibles of leadership, training, strategy, tactics, and cohesion under fire are still as decisive as they were in the days of Alexander the Great.")

88. Report on the Falklands." Aviation Week & Space Technology, Vol. 117, 19 July 1982, pp. 18-22.

(Electronic countermeasures played an important role in the Falklands conflict. The use of chaff diverted Exocet missiles, except in one disastrous case. A number of improvements are planned, including use of an advanced passive defense system called the Shield.)

89. Roskill, Stephen. "Falklands: Lessons and Cost." Spectator, Vol. 248, 19 June 1982, pp. 7-8.

(Captain Roskill, formerly official Naval Historian, provides brief but studied afterthoughts to the Falklands War. He urges bilateral negotiations, tempered with Churchill's dictum: "In victory, magnanimity.")

90. Ryan, Patrick J. "Falklands Fallout." Marine Corps Gazette, Vol. 67, June 1983, pp. 45-52.

(The Falklands conflict demonstrated that a well-trained attacking force, though outnumbered, can defeat a larger, less well-trained, crowd of conscripts. That force becomes even more effective when it masters use of a potent modern weapon - Television.)

91. Scheina, Robert L. "The Malvinas Campaign." U.S. Naval Institute Proceedings, Vol. 109, May 1983, pp. 98-117.
(The author, a Latin American specialist, traveled to Argentina in September 1982 to interview naval personnel who fought in the Falklands War. In the resulting report, he tries to present the Argentine point of view.)

92. Schumacher, Edward. "Argentina after the Falklands." New York Times Magazine, 26 December 1982, pp. 12-18, 41.

93. Simmons, Henry. "Lessons of the Falklands." Astronautics & Aero-nautics, Vol. 20, July-August 1982, pp. 6-14.
(Rather than settling controversies over the merits and vulnerability of military doctrine and hardware, the Falklands conflict has rekindled several arguments. Each side of the big ship vs. small ship debate cites actions there to back their opinions. The use of submarines is just as controversial as always. Military planners surprised by this crisis still continue to predict the future with familiar authority.)

94. "The South Atlantic--And Lessons That Must Be Learnt." Maritime Defence, Vol. 7, June 1982, pp. 207-209.
("The Falkland Island's conflict has exhumed problems in warship design, outfitting, and weapon-fits . . . Clearly, a most basic requirement, largely brought about by advances in technology over the past two decades, is a radical change in hull design sector.")

95. "Special Report: An Odd Little War Turns Very Ugly." Newsweek, Vol. 99, 17 May 1982, pp. 28-46.

96. Thompson, Andrew. "Falklands: Who Controls the South Atlantic?" New Statesman, Vol. 103, 7 May 1982, p. 5.
(Until the Argentines invaded the Falklands in April 1982, there had been serious discussions among the US, Argentina, Brazil, and South Africa about forming SATO (South Atlantic Treaty Organization). Now, this alliance, which was supposed to present a firm pro-Western front, is farther than ever from materializing.)

97. Trotter, Neville. "The Falklands Campaign Command and Logistics." Armed Forces Journal International, Vol. 120, June 1983, pp. 32-41.
(A very clear and comprehensive account of British organization and command during the Falklands conflict. The author gives particular emphasis to logistics, illustrating his text with several tables of figures and a sprinkling of pertinent statistics. He concludes that this crisis will strengthen all British forces, especially the Navy.)

98. Turner, Stansfield. "The Unobvious Lessons of the Falklands War." U.S. Naval Institute Proceedings, Vol. 109, April 1983, pp. 50-57.

(Retired US Navy Admiral Turner feels that the real lessons of the Falklands are less military than they are political. The Falklands show us how a nation can be dragged into unnecessary wars and how nations can be inadequately prepared for war.)

99. "The War Is On." Newsweek, Vol. 99, 10 May 1982, pp. 28-37.

100. Wettern, Desmond. "Falkland Chickens Clucking Home to Roost." Pacific Defence Reporter, Vol. 9, August 1982, pp. 22-27.

("Behind the military brilliance of the British military operations in the Falklands there lies an altogether different story of political ineptitude and blunder. Desmond Wettern, in this postscript to the war in the South Atlantic, provides new and important insights into both.")

101. "What Comes After the Fighting." U.S. News & World Report, Vol. 92, 7 June 1982, pp. 29-31.

102. Williams, Phil. "Miscalculation, Crisis Management and the Falklands Conflict." World Today, Vol. 39, April 1983, pp. 144-149.

(Williams, a Lecturer in International Relations at the University of Southampton, discusses the limitations of crisis management as demonstrated in the Falklands crisis. The lesson to be learned from the Falklands is that "where crisis management is impossible, crisis prevention is essential.")

103. Wood, Derek, and Hewish, Mark. "The Falklands Conflict: Part 1: The Air War." International Defense Review, Vol. 15, August 1982, pp. 977-980.

(Aircraft, helicopters, and guided weapons all played key roles in the conduct of the conflict. The authors discuss each type used by both sides and evaluate their performances.)

104. Young, P. Lewis. "The Falklands Islands Dispute: The Military Lessons, Part 3." Asian Defence Journal, August 1982, pp. 30-42.

(A survey of the various aspects of the air war and air-sea war in the Falklands dispute, with the conclusion that both British and Argentine successes must be viewed more critically. Glowing press reports on the performances of the Harrier aircraft and Exocet missile may be gross distortions.)

105. Young, P. Lewis. "Further Thoughts on the Lessons of the Falklands Crisis." Asian Defense Journal, October 1982, pp. 90-92.

(Focuses on the major lessons that smaller powers can derive from the crisis and suggests how three lessons might be employed to strengthen defenses. The author discusses air power, submarines, and use of the Merchant Marines.)

106. Young, P. Lewis. "Reflections on the Falkland Islands Dispute."
Asian Defence Journal, June 1982, pp. 44-48.

(Young surveys the Falkland Islands dispute, sketching the background and looking in detail at the effects of the dispute on the world financial scene.)

107. Young, P. Lewis. "Reflections on the Falklands Crisis, Part 2."
Asian Defence Journal, July 1982, pp. 30-37.

(The author looks at the Falklands crisis from the perspective of international relations, concluding that any dispute anywhere in the world will necessarily become a vortex into which the international community is willingly or unwillingly pulled in.)

